

Table of contents

1	Executive summary.....	2
2	A traditional perspective on corporate supply chain management.....	4
3	A corporate perspective on supply chain management	10
4	The balance between global alignment and local responsiveness.....	16
5	The appropriate level of global alignment of SCM processes.....	26
6	Governance methods to globally align SCM processes	28
7	Default governance strategies in corporate supply chain management.....	34
8	Conclusion: A three-step governance approach.....	38
9	Acknowledgement	40
10	Your status quo.....	41